



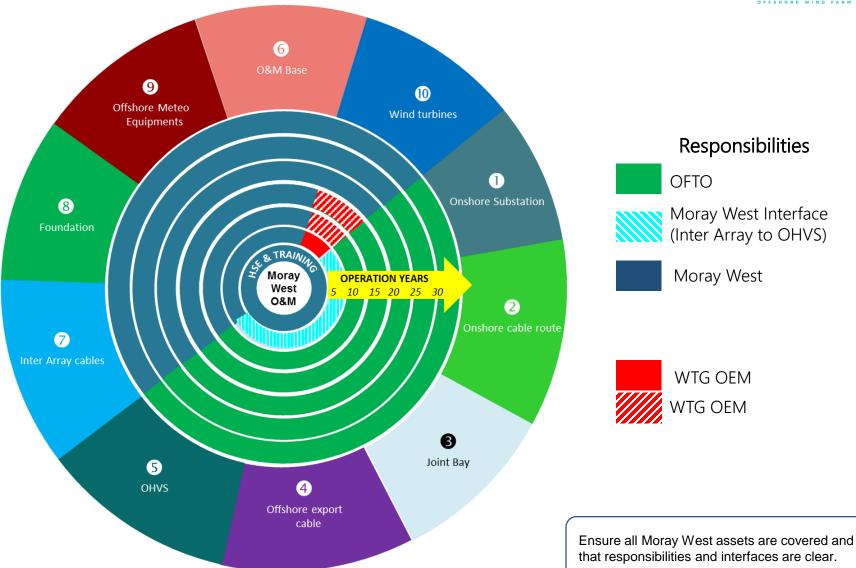
Operations & Maintenance

External Presentation

27.08.2020

O&M Strategy at a glance

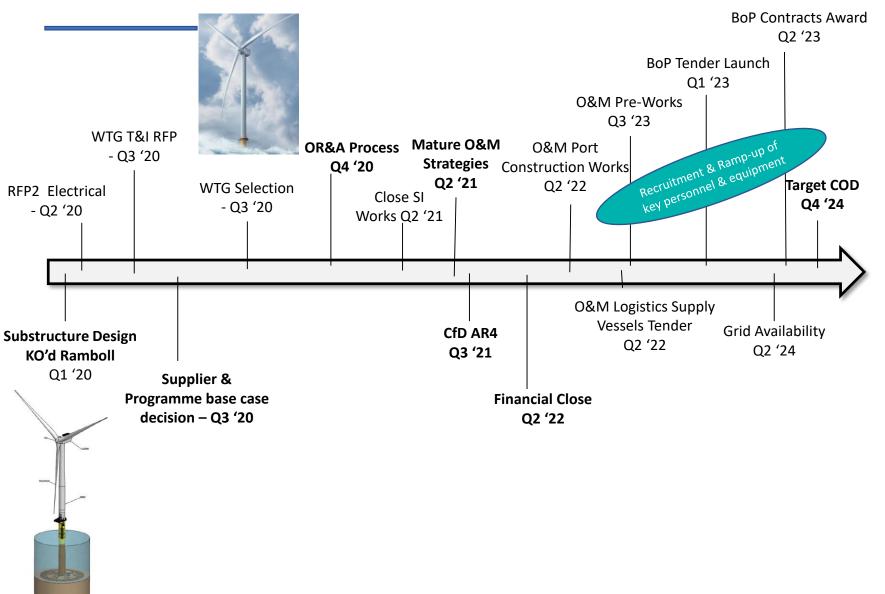




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Indicative Development Timeline





Operations Readiness & Assurance



- O&M competence assessment
- Define O&M and BOP maintenance contract strategy.
- Identify suppliers for BOP maintenance.
- Prepare BOP maintenance tender package.
- Issue BOP tender & select suppliers.
- Recruitment plan for O&M organisation.

Develop:-

- · O&M base delivery plan.
- Asset integrity management strategy.
- CMMS functional specification.
- · O&M optimisation studies
- Marine coordination & logistics strategy.

27/08/2020

Identified Work Packages

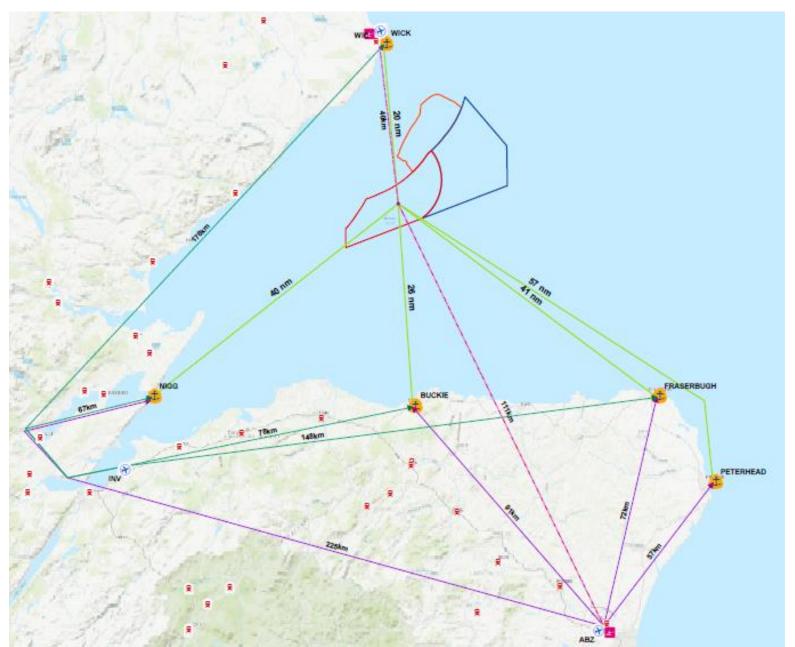


WP1 Wind Turbine Generator	WP3 Infield Cables	WP5 Weather Buoy & Metmast	WP8 Onshore Substation
Corrosion protection	Cable monitoring & protection system	FLIDARS	SCADA, Network & IT
SCADA Network & IT	Joints		

WP2 Foundations	WP4 Offshore Substation	WP6 Offshore Logistics	WP9 Operations Management
LV Equipment	HV Equipment	Crew Transfer Vessel	Production Management
Bolted Connections	Temporary Power Generation	Service Operation Vessel	Marine/Flight Coordination
Ladders/Stairs/railings/platforms	LV Equipment	Crane Vessel	Maintenance Management
Structural/ Secondary Steel Above Water	Cranes and Hoists	WP7 Export Cable	Warranty management
		Hang Off	Warehousing
		Cable monitoring & protection	Spare Part Management and Storage

O&M Ports under assessment for optimal solution

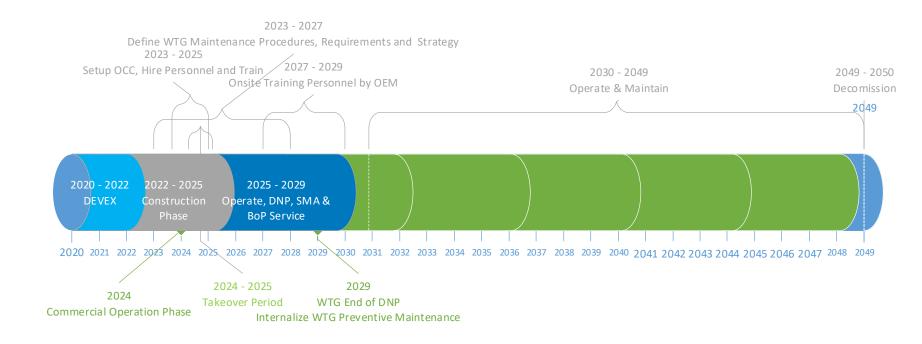




O&M Recruitment of key personnel to build operations team



- Marine Coordination
- Senior Authorised Personnel
- Maintenance Technicians
- Crane Operators
- Planning, Document Control and Warehouse Management



27-08-20

Summary Remarks





Open4Buisness https://www.o4b-highlandsandislands.com/



Register with Supplier databases
Project website www.moraywest.com/supply-chain/supply-chain-registration
Scottish Industry Directory osw.directories.scot/
DeepWind membership



Embed O&M early in development phases to build **roadmap** focused on achieving **safe** and **reliable** operations and integrate lessons learned from **Moray East.**



Moray West keen to Initiate **designs** on O&M **Internalisations** to capitalise on internal industrial **experience** to prepare for the **future** post long term service agreements.



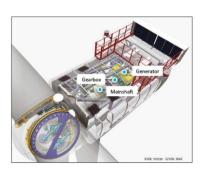
Open to Build **partnerships, utilize** advancing **technology** to adapt to size, scale and challenges offshore through **optimised** *IMR, RBI, RCM & FMEA approaches working together with local supply chain.

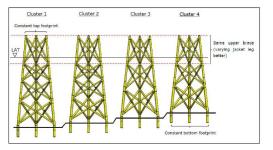
^{*}Inspection Maintenance & Repair (IMR), Risk Based Inspection (RBI), Reliability Centred Maintenance (RCM) & Failure Modes Effects Analysis (FMEA) & Asset Integrity Management (AIM).

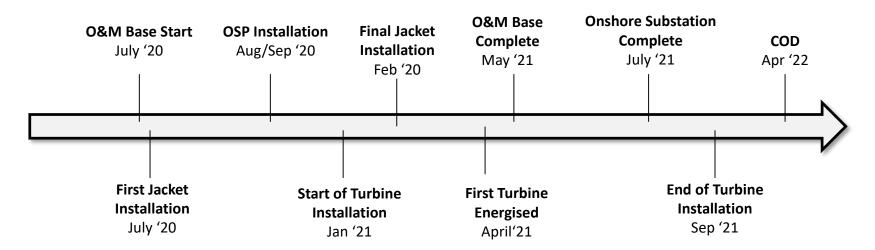


Moray East High Level Overview

- 950MW Installed Capacity
- 100 x V164 9.5MW WTG's
- 103 x 3 legged jackets foundations
- 3 x OSP (66 to 220kV)
- Inter array cables (66kV)
- Offshore export cable (220kV)
- Onshore export cable (220kV)
- Onshore Substation (220kV to 275kV)
- O&M base Fraserburgh

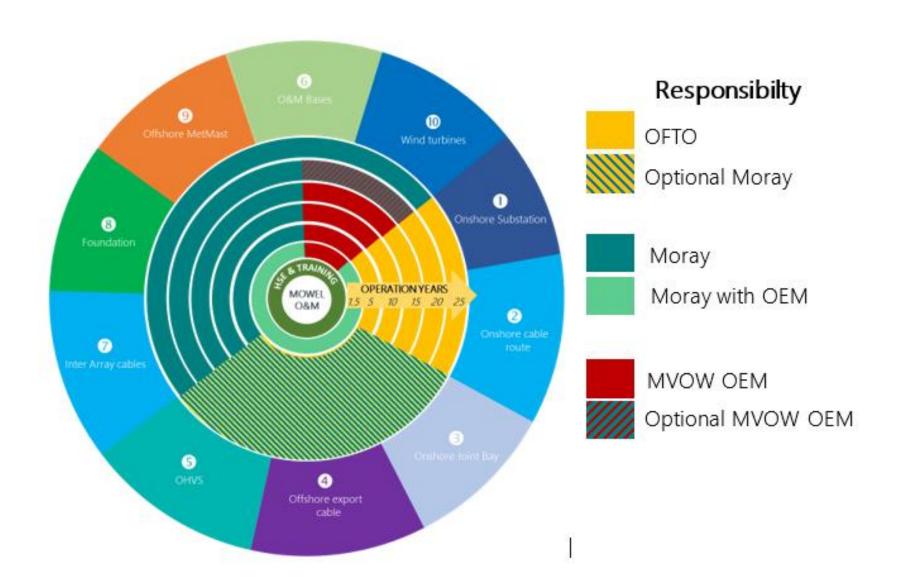






Moray East O&M Strategy at a glance



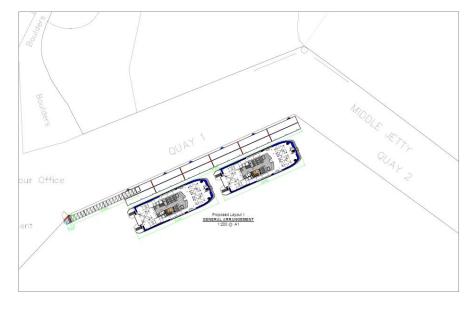


Moray East O&M Facilities Overview - Fraserburgh















Operations & Maintenance

External Procurement Presentation 27.08.2020